Auditing Procedures Report ssued under P.A. 2 of 1968, as amended.							
Local Government Type ☐ City		County Osceola					
Audit Date Opinion Date Date Accountant Report Submit 3/31/05 July 8, 2005							
We have audited the financial statements of this local unit of government and rendered accordance with the Statements of the Governmental Accounting Standards Board (Financial Statements for Counties and Local Units of Government in Michigan by the Mich We affirm that:	GASB) and the	Uniform Repor	ents prepared i rting Format f				
 We have complied with the Bulletin for the Audits of Local Units of Government in Mid 	chigan as revised	l.					
We are certified public accountants registered to practice in Michigan.							
We further affirm the following. "Yes" responses have been disclosed in the financial state comments and recommendations	ements, including	the notes, or in	the report of				
ou must check the applicable box for each item below.							
Yes Vo 1. Certain component units/funds/agencies of the local unit are exc	luded from the fir	nancial stateme	nts.				
Yes No 2. There are accumulated deficits in one or more of this unit's un 275 of 1980).	reserved fund ba	alances/retained	l earnings (P.A				
✓ Yes No 3. There are instances of non-compliance with the Uniform Account amended).	ounting and Bud	geting Act (P.A	. 2 of 1968, a				
Yes No 4. The local unit has violated the conditions of either an order requirements, or an order issued under the Emergency Municipal		e Municipal Fin	ance Act or i				
Yes ✓ No 5. The local unit holds deposits/investments which do not comply as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 129.91]		requirements. (P	P.A. 20 of 1943				
Yes Vo 6. The local unit has been delinquent in distributing tax revenues the	at were collected	for another tax	ing unit.				
The local unit has violated the Constitutional requirement (Art ✓ Yes ✓ No 7. pension benefits (normal costs) in the current year. If the plan credits are more than the normal cost requirement, no contribution	is more than 10	0% funded and	the overfunding				
Yes ✓ No 8. The local unit uses credit cards and has not adopted an app (MCL 129.241).	licable policy as	required by P.	A. 266 of 199				
Yes Vo 9. The local unit has not adopted an investment policy as required	by P.A. 196 of 19	997 (MCL 129.95	5).				
We have enclosed the following:	Enclosed	To Be Forwarded	Not Required				
The letter of comments and recommendations.	✓	romanaca	110401100				
Reports on individual federal financial assistance programs (program audits).							
Single Audit Reports (ASLGU). ✓							
Certified Public Accountant (Firm Name) Baird, Cotter & Bishop, P.C.							
Street Address 134 W. Harris Street City Cadillac		MI , 496	501				
Accountant Signature CFA		Date 7/8/05	_				

$\frac{\text{SHERMAN TOWNSHIP, OSCEOLA COUNTY}}{\text{TUSTIN, MICHIGAN}}$

MARCH 31, 2005

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$\frac{\text{SHERMAN TOWNSHIP, OSCEOLA COUNTY}}{\text{TUSTIN, MICHIGAN}}$

MARCH 31, 2005

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134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601

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M. WAYNE BEATTIE, C.P.A. JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A. DALE D. COTTER, C.P.A.

Baird, Cotter and Bishop, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

June 17, 2005

INDEPENDENT AUDITORS' REPORT

JOHN H. BISHOP, C.P.A. ROBERT V. BEATTIE, C.P.A.

DOUGLAS P. McMULLEN, C.P.A.

JOHN F. TAYLOR, C.P.A. STEVEN C. ARENDS, C.P.A. SCOTT A. HUNTER., C.P.A. JONATHAN E. DAMHOF, C.P.A. MICHAEL D. COOL, C.P.A.

To the Township Board Sherman Township Osceola County Tustin, Michigan

We have audited the accompanying basic financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Sherman Township, Osceola County, Tustin, Michigan as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Sherman Township, Osceola County, Tustin, Michigan as of March 31, 2005, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note I, the Township has implemented a new financial reporting model as required by the Governmental Accounting Standards Board (GASB) Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments as of April 1, 2004.

The management's discussion and analysis on pages iii through viii and budgetary comparison information on page 19 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Sherman Township, Osceola County, Tustin, Michigan's basic financial statements. The combining and individual fund financial statements, and other supplementary information are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Sherman Township, a general law township located in Osceola County has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Sherman Township board's discussion and analysis of the financial results for the fiscal year ended March 31, 2005.

Financial Highlights

- ♦ The assets of the Township exceeded its liabilities at the close of the fiscal year by \$480,784. Of this amount, \$260,066 may be used to meet the township's ongoing obligations to citizens and creditors.
- ◆ As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$415,840. About 63% is available for spending at the Township's discretion.
- The Township is not obligated under any long-term debt as of March 31, 2005.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements are comprised of three components. 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements The government-wide financial statements, required by GASB 34, are new and being shown for the first time in 2005 for Sherman Township. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. The entire Township's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, net of related depreciation.

The *Statement of Net Assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *Statement of Activities* presents information showing how the Township's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Both of the government-wide financial statements distinguish functions of the Township's that are principally supported by taxes and intergovernmental revenues (governmental activities) from functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government and administration, public safety, public works, and other functions. The Township does not have any business-type activities.

Fund Financial Statements

For the most part, the fund financial statements are comparable to prior years' financial statements. The primary difference is that the Account Groups (General Fixed Assets and General Long-Term Debt) are no longer reported. The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements the governmental funds focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statement, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental fund statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements, this report further presents Required Supplementary Information (RSI) that explains and supports the information presented in the financial statements.

Government-Wide Financial Analysis

The Statement of Net Assets is the first statement in the Government-Wide Financial Statements section of this document. This statement is useful for providing an indicator of the Township's financial position over time. The Net Assets of the Township are \$480,784 at March 31, 2005, meaning the Township's assets were greater than its liabilities by this amount.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Sherman Township Net Assets as of March 31, 2005

	- G	Governmental Activities			
Assets					
Current Assets	\$	416,291			
Non Current Assets					
Capital Assets		73,306			
Less: Accumulated Depreciation		8,362			
Total Non Current Assets		64,944			
Total Assets	\$	481,235			
Liabilities					
Current Liabilities	\$	451			
Net Assets					
Invested in Capital Assets		64,944			
Restricted for Specific Purposes		155,774			
Unrestricted		260,066			
Total Net Assets		480,784			
Total Liabilities and Net Assets	\$	481,235			

The most significant portions of the Township's Net Assets are cash and investment in capital assets (e.g. land, buildings, and equipment). The Township is not responsible for any long-term debt as of March 31, 2005. Other liabilities are minimal as of March 31, 2005.

At the end of the current fiscal year, the Township is able to report positive balances in all categories of net assets for the government as a whole.

The following table illustrates and summarizes the results of the changes in the net assets for the Township. The condensed information was derived from the government-wide Statement of Activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Sherman Township Change in Net Assets for the Fiscal Year Ended March 31, 2005

	Governmental Activities
Revenues	
Program Revenues	
Charges for Services	\$ 1,650
General Revenues	
Taxes	122,943
State Shared Revenue	81,221
Licenses and Permits	383
Unrestricted Investment Earnings	5,870
Other	578
Total Revenues	\$ 212,645
Expenses	
Legislative	\$ 6,937
General Government, Administrative	53,074
Public Safety	49,858
Community and Economic Development	11,186
Recreational and Cultural	1,943
Other Functions	10,395
Unallocated Depreciation	2,601
Total Expenses	135,994
Changes in Net Assets	76,651
NET ASSETS – Beginning of Year	404,133
NET ASSETS – End of Year	\$ 480,784

Governmental Activities

During the fiscal year ended March 31, 2005, the Township's net assets increased by \$76,651 or 19% in the governmental funds. GASB 34 now requires the Township to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

The most significant portion of the revenue for all governmental activities of Sherman Township comes from property taxes and special assessments. The Township levied 0.9626 mills for operating purposes.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

State shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation of portions of the State sales tax. In fiscal year 2005, the amount of state shared revenue received by the Township trended downward, representing declining sales tax collections and discretionary reductions by the State in revenue sharing payments.

The Township's governmental activities expenses are dominated by general governmental expenses that total 39% of total expenses. The Township spent \$53,074 in fiscal year 2005 on General Administrative expenses. Public Safety represented the next largest expense at \$49,858, or 37% of total expenses. Expenses for salaries and contracted services represent a large portion of the General Administrative expenses at \$47,636.

Financial Analysis of the Government's Funds

Governmental Funds The focus of Sherman Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirement. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, Sherman Township's governmental funds reported combined ending fund balances of \$415,840. Approximately 63%, or \$260,066 constitutes unreserved fund balance. The remainder of the fund balance is reserved for specific purposes and is therefore not available for new appropriation. For example, the fund balance that is reserved for road maintenance must be used for expenditures that relate to road maintenance.

General Fund – The General Fund increased its fund balance by \$29,981 which brings the fund balance to \$260,066. The General Fund's fund balance is unreserved. All of the General Fund's functions, except for the Other Functions, ended the year with expenditures below budgeted amounts. The Other Functions differential was funded by available fund balance.

Road Fund – The Road Fund increased its fund balance by \$49,271 which brings the fund balance to \$155,744. This balance is reserved and must be used for road maintenance.

Fire Fund – The Fire Fund fund balance remained the same at \$0. The only expenditure was for contracted fire protection services in the amount of \$48,040.

Capital Assets and Debt Administration

Capital Assets. The Township's investment in capital assets for governmental activities as of March 31, 2005 amounted to \$64,944 net of accumulated depreciation.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Capital assets summarized below include any items purchased with a cost greater than \$2,000 individually and that have a useful life greater than one year. A summary of capital asset categories is illustrated below:

Sherman Township Capital Assets as of March 31, 2005

	Governmental
	Activities
Buildings	\$ 55,887
Equipment and Furniture	17,419
Less Accumulated Depreciation	8,362
Net Capital Assets	\$ 64,944

There were no major capital asset events during the current fiscal year.

Long-Term Debt. Sherman Township has no obligation for any long-term debt as of March 31, 2005.

Economic Condition and Outlook

The unemployment rate is still high in the State of Michigan and the State's shortfall in the budget means further reductions in state-shared revenues. State-shared revenues are expected to remain the same in the 2005-06 fiscal year.

These factors were considered in preparing the Township's budgets for the 2005-06 fiscal year.

Request for Information

The financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have any questions about this report or need any additional information, contact Sherman Township at 3925 W. 21 Mile Road, Tustin, MI 48625.

$\frac{\text{SHERMAN TOWNSHIP, OSCEOLA COUNTY}}{\text{TUSTIN, MICHIGAN}}$

STATEMENT OF NET ASSETS MARCH 31, 2005

	GOVERNMENTAL ACTIVITIES	
<u>ASSETS</u>		
<u>CURRENT ASSETS</u>		
Cash	\$ 389,460	
Receivables		
Taxes	13,832	
External Party (Fiuduciary Fund)	1,271	
Due from Other Governments	 11,728	
Total Current Assets	\$ 416,291	
<u>CAPITAL ASSETS</u>		
Buildings	\$ 55,887	
Equipment and Furniture	17,419	
	\$ 73,306	
Less Accumulated Depreciation	8,362	
Net Capital Assets	\$ 64,944	
TOTAL ASSETS	\$ 481,235	
<u>LIABILITIES</u>		
<u>CURRENT LIABILITIES</u>		
Accounts Payable	\$ 201	
Payroll Taxes and Withholdings	 250	
Total Current Liabilities	\$ 451	
NET ASSETS		
Invested in Capital Assets Net of Related Debt	\$ 64,944	
Restricted for Road Maintenance	155,774	
Unrestricted	 260,066	
TOTAL NET ASSETS	\$ 480,784	

$\frac{\text{SHERMAN TOWNSHIP, OSCEOLA COUNTY}}{\text{TUSTIN, MICHIGAN}}$

STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2005

					PROGR	AM REVENUI	ES		R ANI	(EXPENSE) EVENUE CHANGES IET ASSETS
		•				TOTAL				
			CH.	CHARGES FOR		ANTS AND	GRANTS	S AND	GOVI	ERNMENTAL
FUNCTIONS/PROGRAMS	EXP	ENSES	S	SERVICES	CONT	TRIBUTIONS	CONTRIB	UTIONS	A	CTIVITIES
PRIMARY GOVERNMENT										
GOVERNMENTAL ACTIVITIES										
Legislative	\$	6,937	\$	0	\$	0	\$	0	\$	(6,937)
General Government, Administrative		53,074		1,650		0		0		(51,424)
Public Safety		49,858		0		0		0		(49,858)
Community and Economic Development		11,186		0		0		0		(11,186)
Recreation and Cultural		1,943		0		0		0		(1,943)
Other Functions		10,395		0		0		0		(10,395)
Unallocated Depreciation		2,601		0		0		0		(2,601)
Total Governmental Activities		135,994		1,650		0		0	_	(134,344)
	GENE	ERAL REV	VENU	ES						
	Tax								\$	122,943
	Lice	enses and l	Permit	S						383
	Stat	e Shared F	Reveni	ie						81,221
	Inte	rest Incom	ne							5,870
	Oth	er								578
	To	otal Gener	al Rev	venues						210,995
	Chang	ge in Net A	Assets							76,651
	NET A	ASSETS -	Begin	ning of Year						404,133
	NET A	ASSETS -	End o	of Year					\$	480,784

The accompanying notes are an integral part of the financial statements.

GOVERNMENTAL FUNDS

BALANCE SHEET MARCH 31, 2005

	G	ENERAL FUND	ROAD FUND	FIR	E FUND	Т	OTALS
<u>ASSETS</u>							
Cash	\$	280,933	\$ 108,527	\$	0	\$	389,460
Taxes Receivable		2,743	5,607		5,482		13,832
Due from Other Governments		11,728	0		0		11,728
Due from Other Funds		6,753	41,640		0		48,393
Total Assets		302,157	155,774		5,482		463,413
LIABILITIES AND FUND BALANCE LIABILITIES Accounts Payable Payroll Taxes and Withholdings Due to Other Funds Total Liabilities	\$	201 250 41,640 42,091	\$ 0 0 0 0	\$	0 0 5,482 5,482	\$	201 250 47,122 47,573
FUND BALANCE Reserved for: Road Maintenance Unreserved Undesignated	\$	0 260,066	\$ 155,774	\$	0		155,774 260,066
Total Fund Balance	\$	260,066	\$ 155,774	\$	0		415,840
TOTAL LIABILITIES AND FUND BALANCE	\$	302,157	 155,774	\$	5,482		463,413

GOVERNMENTAL FUNDS

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS MARCH 31, 2005

Total Fund Balance for Governmental Funds

\$ 415,840

Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Buildings	\$ 55,887	
Equipment and Furniture	17,419	
Accumulated Depreciation	(8,362)	64,944

NET ASSETS OF GOVERNMENAL ACTIVITIES

\$ 480,784

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED MARCH 31, 2005

	GENERAL FUND ROA			AD FUND	E	IRE FUND	т	OTALS
REVENUES	TOND		ROAD FUND		FIRE FUND			UTALS
Taxes	\$	27,656	\$	47,247	\$	48,040	\$	122,943
Licenses and Permits	Ψ	383	Ψ	0	Ψ	0	Ψ	383
State Grants		81,221		0		0		81,221
Charges for Services		1,650		0		0		1,650
Interest and Rents		3,846		2,024		0		5,870
Other Revenues		578		0		0		578
Total Revenues		115,334		49,271		48,040		212,645
<u>EXPENDITURES</u>								
Legislative		6,937		0		0		6,937
General Government		53,074		0		0		53,074
Public Safety		1,818		0		48,040		49,858
Community and Economic Development		11,186		0		0		11,186
Recreation and Cultural		1,943		0		0		1,943
Other Functions		10,395		0		0		10,395
Total Expenditures		85,353		0		48,040		133,393
Net Change in Fund Balance		29,981		49,271		0		79,252
<u>FUND BALANCE</u> - Beginning of Year		230,085		106,503		0		336,588
FUND BALANCE - End of Year	\$	260,066	\$	155,774	\$	0	\$	415,840

GOVERNMENTAL FUNDS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES MARCH 31, 2005

Net change in Fund Balance - Total Governmental Funds	\$ 79,252
Amounts reported for governmental activities are different because: Governmental funds report capital outlays as expenditures in the statement of activities. These costs are allocated over their estimated useful lives as depreciation.	
Depreciation Expense	 (2,601)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ 76,651

STATEMENT OF FIDUCIARY NET ASSETS MARCH 31, 2005

	AGE	NCY FUNDS
ASSETS Cash	\$	1,271
<u>LIABILITIES</u>		
Due to General Fund	\$	1,271

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

Sherman Township is a general law township located in Osceola County which operates under the direction of an elected township board. Under the criteria established by generally accepted accounting principles, the Township has determined that there are no component units which should be included in its reporting entity.

B. Government-wide and Fund Financial Statements

During fiscal year 2005, the Township adopted GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as amended by GASB Statements No. 37 and No. 38, and applied those standards on a retroactive basis. GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following three net asset categories.

Invested in Capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed by creditors, grantors, and contributions, or imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets consist of net assets which do not meet the definition of the two preceding categories. Unrestricted net assets are often designated, to indicate that management does not consider them to be available for general operations. Unrestricted net assets often have constraints on resources which are imposed by management, but can be modified or removed.

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially responsible.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

The government-wide focus is more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements are similar to the financial statements presented in the previous financial reporting model.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, interest and special assessments associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessment receivables due within the current period is considered to be susceptible to accrual as revenue of the current period. Sales taxes collected and held by the state at year end on behalf of the government are also recognized as revenue. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

The accounts of the Township are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

Sherman Township reports the following major governmental funds:

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *special revenue funds* account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts or major capital projects).

The *Fire Fund* accounts for revenue sources that are legally restricted to expenditure for fire protection.

The *Road Fund* accounts for revenue sources that are legally restricted to expenditure for road maintenance.

Additionally Sherman Township reports the following fund types:

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the modified accrual basis of accounting. These funds are used to account for assets that the Township holds for others in an agency capacity.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions involved. Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use the restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities and Equity

1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities or twelve months or less from date of acquisition.

- (I) The Township has authorized the Treasurer to invest funds as follows:
 - (a) In bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
 - (b) In certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, but only if the financial institution complies with subsection (II).

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

- (c) In commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- (d) In repurchase agreements consisting of instruments listed in subdivision (a).
- (e) In bankers' acceptances of United States banks.
- (f) In obligations of this state or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than 1 standard rating service.
- (g) Mutual funds registered under the Investment Company Act of 1940, Title I chapter 686, 54 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with authority to purchase only investment vehicles that are legal for direct investment by a public corporation. However, a mutual fund is not disqualified as a permissible investment solely by reason of either of the following:
 - (i) The purchase of securities on a when-issued or delayed delivery basis.
 - (ii) The ability to lend portfolio securities as long as the mutual fund receives collateral at all times equal to at least 100% of the value of the securities loaned.
 - (iii)The limited ability to borrow and pledge a like portion of the portfolio's assets for temporary or emergency purposes.
- (h) In obligations described in subdivision (a) through (g) if purchased through an interlocal agreement under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 125.512.
- (i) In investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, MCL 129.11 to 129.118.
- (j) In the investment pools organized under the Local Government Investment Pool Act, 1986 PA 121, MCL 129.141 to 129.150.
- (II) A public corporation that invests its funds under subsection (I) shall not deposit or invest the funds in a financial institution that is not eligible to be a depository of funds belonging to the state under a law or rule of this state or the Untied States.
- (III) Assets acceptable for pledging to secure deposits of public funds are limited to assets authorized for direct investment under subsection (I).
- (IV) As used in this section, "financial institution" means a state or nationally chartered bank or a state or federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and that maintains a

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

principal office or branch office located in this state under the laws of this state or the United States.

2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of the date they are levied. State education taxes are levied and due July 1, and become delinquent after September 14. County school taxes and all other taxes are levied and due December 1, and become delinquent after February 14. Collections of school and county taxes and remittances of them are accounted for in the Current Tax Collection Fund. Township property tax revenues are recognized when they become both measurable and available for use to finance Township operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

The 2004 taxable valuation of Sherman Township totaled \$24,021,400, on which ad valorem taxes levied consisted of 0.9626 mills for Sherman Township operating purposes. The levy raised approximately \$23,119 for operating purposes.

3. Inventories and Prepaid Items

Inventories are not significant and are expensed as required.

4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of proprietary fund capital assets is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period.

Property, plant and equipment of the primary government, are depreciated using the straight line method over the following estimated useful lives:

<u>ASSETS</u>	<u>YEARS</u>
Buildings	50
Land and Building Improvements	20
Equipment and Furniture	5-10

5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are amortized over the life of the bonds using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. The Township currently has no long-term obligations.

6. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

7. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The annual budget is adopted on the modified accrual basis in accordance with the requirements of Michigan Public Act 621 of 1978 "The Uniform Budgeting and Accounting Act". A public hearing is held to obtain taxpayer comments. Appropriations lapse at year end. Budget amounts are as originally adopted on March 27, 2004 or as amended by the Township Board from time to time throughout the year.

The appropriated budget is prepared by fund and activity. The Township Board exercises budgetary control over expenditures.

Encumbrance accounting, under which purchase orders, contracts and other commitments for expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Township because it is, at present, not considered necessary to assure effective budgetary control or to facilitate effective cash planning and control.

B. Funds with expenditures in excess of appropriations were as follows:

	APPRO	PRIATIONS	EXPENDITURES
Fire Fund			_
Public Safety	\$	44,063 \$	48,040

III. <u>DETAILED NOTES ON ALL FUNDS</u>

A. Deposits and Investments

The Township's deposits are owned by several of the Township's funds. Bank deposits are in Citizen's Bank and Lake Osceola State Bank. At year-end, the carrying amount of the Township's deposits was \$390,731 and the bank balance was \$391,137. Of the bank balance, \$369,050 was covered by Federal depository insurance and \$22,087 was uninsured and uncollateralized.

The Township's investments are categorized in the following schedule to give an indication of the level of risk assumed by the entity at year end.

- Category 1 Investments that are insured or registered or for which the securities are held by the Township or its agent in the Township's name.
- Category 2 Uninsured and unregistered investments for which the securities are held by the counterparty's trust department (if a bank), or agent in the Township's name.
- Category 3 Uninsured and unregistered investments for which the securities are held by the broker, dealer, or agent but not in the Township's name.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

The Township does not have any investments subject to classification.

A reconciliation of cash and investments follows:

	-	PRIMARY VERNMENT
Carrying amount of Deposits	\$ _	390,731
Government-wide Statement of Net Assets Cash	\$	389,460
Statement of Fiduciary Net Assets Cash	_	1,271
Total	\$	390,731

B. Receivables

Receivables as of year end for the government's individual major funds are as follows:

		General	Road	Fire	Total		
Receivables	_						
Taxes	\$	2,743	\$	5,607	\$ 5,482 \$	13,832	

The allowance for doubtful accounts is not considered to be material for disclosure.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the fiscal year, the Township did not have any deferred revenue.

C. Capital Assets

Primary Government

	eginning Balance	Ir	ncreases	D	ecreases	Ending Balance		
Governmental activities:								
Capital assets, being depreciated								
Buildings	\$ 55,887	\$	0	\$	0	\$	55,887	
Equipment and Furniture	 17,419		0		0		17,419	
Total capital assets, being depreciated	\$ 73,306	\$	0	\$	0	\$	73,306	
Less accumulated depreciation for: Buildings	\$ 559	\$	1,117	\$	0	\$	1,676	

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

Equipment and Furniture		5,202	1,484	0	6,686
Total accumulated depreciation	\$_	5,761	\$ 2,601	\$ 0	\$ 8,362
Total capital assets, being depreciated, net	\$	67,545	\$ (2,601)	\$ 0	\$ 64,944

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

Unallocated Depreciation

\$ 2,601

Construction Commitments:

The government has no outstanding construction commitments as of March 31, 2005.

D. Interfund Receivables, Payables and Transfers

Individual fund interfund receivable and payable balances at March 31, 2005, were:

Fund		INTERFUND RECEIVABLES DUE FROM'S	INTERFUND PAYABLES DUE TO'S
Primary Government Only Due From/To Other Funds:	_		
General Fund			
Road	\$	0	\$ 41,640
Fire		5,482	0
Current Tax		1,271	0
Road General Fund		41,640	0
Fire General Fund		0	5,482
Current Tax General Fund	_	0	1,271
Total Primary Government	\$	48,393	\$ 48,393

E. Long-Term Debt

At March 31, 2005, the Township was not obligated for any long-term debt.

F. Fund Balance Reserves

In order to comply with generally accepted accounting principles and meet certain legal requirements, the Township has reserved fund balance in various funds. This reserve is detailed in the following schedule:

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

FUND BALANCE/NET ASSETS

Reserved
Special Revenue Funds
Road Fund
Road Maintenance

\$ 155,774

G. Fire Fund

These financial statements show the transactions of the township Fire Fund as they would have occurred if all fire monies received for current and delinquent taxes were sent to the fire fund before being sent to the Tustin Area Fire District. The payments are being sent to the Tustin Area Fire District directly from the Current Tax Fund and from the General Fund due to the substantial savings of time and bookkeeping procedures.

IV. OTHER INFORMATION

A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Township participates in a pool of municipalities within the State of Michigan for self-insuring property and casualty, crime, general liability, workers compensation insurance and errors and omissions insurance. The Township pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessments to make up the deficiency. The Township has not been informed of any special assessments being required for the current year or the three prior years.

The Township continues to carry insurance for other risks of loss, including fidelity bonds.

B. Retirement Plan

The Township has a defined contribution pension plan with Municipal Retirement Systems, Inc. which covers Township employees who have satisfied the eligibility requirements. Each employee becomes eligible for coverage on the first policy anniversary date which the employee reaches age 18. Each employee is 100% vested upon entering the plan. An employee's normal retirement age is age 65 or the 5th anniversary of the first day of the plan year in which participation in the plan commenced.

The formula for determining contributions is based on an employee's annual compensation. The Township has elected to contribute 10% of compensation to the plan annually. Past service credit is calculated as 3% of current compensation for each year of past service to a maximum of 10 years.

Township contributions to the plan for 2004-2005 amounted to \$4,197. In addition the Township paid a \$175 service fee. The contribution was based on 2003 calendar year wages of \$41,971. All employees currently are covered by the plan.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

C. Property Taxes

The Township levied 4.9195 mills in tax on state taxable value of \$24,021,400 on the 2004 tax roll. The 4.9195 mill levy was for the following purposes:

Road Improvement Fire Protection	1.9569 2.0000
General Operations	0.9626
	4.9195

D. Interest Income and Expense

For the year ended March 31, 2005 interest income and expense was as follows:

	Interest						
		Income		Expense			
General Fund	\$	3,846	\$	0			
Road Fund	_	2,024		0			
TOTAL	\$ _	5,870	\$	0			

E. Joint Fire District

The Township is a member of the Tustin Area Fire District. The Fire District is a joint venture of Burdell, Dover and Sherman Townships created to provide fire protection to member townships. As stated in NOTE IV. C, Sherman Township levies 2.0000 mills to support the Fire District. The following financial information was taken from the Fire District's February 29, 2004, audited financial statements:

Total Assets	\$ 712,661
Investment in Fixed Assets	619,449
Fund Balance – Unreserved	93,212
Total Receipts	110,587
Total Disbursements	90,069
Net Increase (Decrease) in Fund Balance	20,518

A copy of these audited financial statements may be obtained upon request from the Fire District treasurer.

REQUIRED SUPPLEMENTARY INFORMATION

BUDGETARY COMPARISON SCHEDULE

MAJOR GOVERNMENTAL FUNDS

YEAR ENDED MARCH 31, 2005

		GENER A	AL FUND		ROAD FUND				FIRE FUND			
				VARIANCE				VARIANCE				VARIANCE
	ORIGINAL	FINAL		WITH FINAL	ORIGINAL	FINAL		WITH FINAL	ORIGINAL	FINAL		WITH FINAL
_	BUDGET	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	ACTUAL	BUDGET
REVENUES												
Taxes	\$ 6,479	\$ 6,479	\$ 27,656	\$ 21,177	\$ 44,800	\$ 44,800	\$ 47,247	\$ 2,447	\$ 44,063	\$ 44,063	\$ 48,040	\$ 3,977
Licenses and Permits	1,015	1,015	383	(632)	0	0	0	0	0	0	0	0
State Grants	85,000	85,000	81,221	(3,779)	0	0	0	0	0	0	0	0
Charges for Services	700	700	1,650	950	0	0	0	0	0	0	0	0
Interest and Rents	4,000	4,000	3,846	(154)	900	900	2,024	1,124	0	0	0	0
Other Revenues	575	575	578	3	0	0	0	0	0	0	0	0
Total Revenues	\$ 97,769	\$ 97,769	\$115,334	\$ 17,565	\$ 45,700	\$ 45,700	\$ 49,271	\$ 3,571	\$ 44,063	\$ 44,063	\$ 48,040	\$ 3,977
EXPENDITURES												
Legislative	\$ 9,993	\$ 9,993	\$ 6,937	\$ 3,056	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
General Government	77,135	78,135	53,074	25,061	0	0	0	0	0	0	0	0
Public Safety	1,916	1,916	1,818	98	0	0	0	0	44,063	44,063	48,040	(3,977)
Public Works	20,000	18,500	0	18,500	44,800	44,800	0	44,800	0	0	0	0
Community and Economic Developmen	14,805	14,805	11,186	3,619	0	0	0	0	0	0	0	0
Recreation and Cultural	3,750	3,750	1,943	1,807	0	0	0	0	0	0	0	0
Other Functions	5,160	5,660	10,395	(4,735)	0	0	0	0	0	0	0	0
Contingency	800	800	0	800	0	0	0	0	0	0	0	0
Total Expenditures	\$133,559	\$133,559	\$ 85,353	\$ 48,206	\$ 44,800	\$ 44,800	\$ 0	\$ 44,800	\$ 44,063	\$ 44,063	\$ 48,040	\$ (3,977)
Net Change in Fund Balance	\$ (35,790)	\$ (35,790)	\$ 29,981	\$ 65,771	\$ 900	\$ 900	\$ 49,271	\$ 48,371	\$ 0	\$ 0	\$ 0	\$ 0
FUND BALANCE - Beginning of Year	247,731	247,731	230,085	(17,646)	100,595	100,595	106,503	5,908	0	0	0	0
FUND BALANCE - End of Year	\$211,941	\$211,941	\$260,066	\$ 48,125	\$101,495	\$101,495	\$155,774	\$ 54,279	\$ 0	\$ 0	\$ 0	\$ 0

GENERAL FUND BALANCE SHEET

MARCH 31, 2005

ASSETS

TIBBETS.	
Cash	
Money Market Account	\$ 122,009
Certificates of Deposit	158,924
Taxes Receivable	2,743
Due from Other Governments	11,728
Due from Fire Fund	5,482
Due from Current Tax Collection Fund	1,271
TOTAL ASSETS	\$ 302,157
LIABILITIES AND FUND BALANCE	
LIABILITIES	
Accounts Payable	\$ 201
Payroll Taxes and Withholdings	250
Due to Road Fund	41,640
Total Liabilities	42,091
FUND BALANCE	
Unreserved	260,066
TOTAL LIABILITIES AND FUND BALANCE	\$ 302,157

GENERAL FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL YEAR ENDED MARCH 31, 2005

	BUDGET					
	ORIGINAL		FINAL		ACTUAL	
<u>REVENUES</u>						
Taxes	\$	6,479	\$	6,479	\$	27,656
Licenses and Permits		1,015		1,015		383
State Grants		85,000		85,000		81,221
Charges for Services		700		700		1,650
Interest and Rents		4,000		4,000		3,846
Other Revenues		575		575		578
Total Revenues		97,769		97,769		115,334
<u>EXPENDITURES</u>						
Legislative						
Township Board		9,993		9,993		6,937
General Government						
Supervisor		6,710		6,710		5,655
Elections		3,950		4,950		2,954
Assessor		10,275		10,275		9,272
Clerk		10,824		10,824		9,688
Board of Review		2,480		2,480		700
Treasurer		13,746		13,746		11,968
Building and Grounds		16,550		16,550		3,840
Cemetery		12,600		12,600		8,997
Public Safety						
Fire Department		1,365		1,365		1,267
Ordinance Enforcement		551		551		551
Public Works		20,000		18,500		0
Community and Economic Development						
Planning and Zoning		14,805		14,805		11,186
Recreation and Cultural						
Recreation and Parks		3,750		3,750		1,943
Other Functions		5,160		5,660		10,395
Contingency		800		800		0
Total Expenditures		133,559		133,559		85,353
Net Change in Fund Balance		(35,790)		(35,790)		29,981
FUND BALANCE - Beginning of Year		247,731		247,731		230,085
FUND BALANCE - End of Year	\$	211,941	\$	211,941	\$	260,066

$\frac{\text{SHERMAN TOWNSHIP, OSCEOLA COUNTY}}{\text{TUSTIN, MICHIGAN}}$

GENERAL FUND

ANALYSIS OF REVENUES YEAR ENDED MARCH 31, 2005

<u>TAXES</u>			
Current Property Tax	23,11	9	
Delinquent Property Tax and Interest	1,03	5	
Property Tax Administration Fees	3,48	9	
Payment in Lieu of Taxes	1	3_	
Total Taxes		\$	27,656
LICENSES AND PERMITS			
Zoning Permits	37	5	
Dog License Fees		8	
Total Licenses and Permits			383
STATE GRANTS			
Metro Act	3,70	5	
State Revenue Sharing			
Sales and Use Tax	77,51	6	
Total State Grants			81,221
CHARGES FOR SERVICES			1.650
Grave Openings			1,650
INTEDECT AND DENTS			
INTEREST AND RENTS Interest Fornings	3,65	1	
Interest Earnings Rents and Royalties	3,03 19		
Rents and Royantes	19	<u></u>	
Total Interest and Rents			3,846
Total interest and rents			3,010
OTHER REVENUES			
Miscellaneous	17	8	
Sale of Cemetery Lots	40		
•			
Total Other Revenues			578
TOTAL REVENUES		\$	115,334

GENERAL FUND

ANALYSIS OF EXPENDITURES YEAR ENDED MARCH 31, 2005

<u>LEGISLATIVE</u>			
Township Board			
Personal Services			
Salaries and Wages		\$ 3,171	
Other Services and Charges			
Dues and Fees		611	
MTA Defense Fund		28	
Professional Services		2,460	
Printing and Publishing		 667	
Total Legislative			\$ 6,937
GENERAL GOVERNMENT			
Supervisor			
Personal Services			
Salaries and Wages	\$ 5,232		
Salaries and Wages - Deputy	378		
Other Services and Charges			
Transportation and Expense	41		
Transportation and Empense	1.1		
Communications	 4_		
		5,655	
Communications		5,655	
Communications Total Supervisor		5,655	
Communications Total Supervisor Elections Personal Services	\$	5,655	
Communications Total Supervisor Elections	\$ 343	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem	\$ 4	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies	\$ 343	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies	\$ 343 1,074	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges	\$ 343 1,074	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges Education and Training	\$ 343 1,074 164	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges Education and Training Transportation	\$ 343 1,074 164 368	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges Education and Training	\$ 343 1,074 164 368 134	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges Education and Training Transportation Printing and Publishing Miscellaneous	\$ 343 1,074 164 368 134 110	5,655	
Communications Total Supervisor Elections Personal Services Salaries and Wages Per Diem Supplies Office Supplies Other Services and Charges Education and Training Transportation Printing and Publishing	\$ 343 1,074 164 368 134 110	5,655	

GENERAL FUND

ANALYSIS OF EXPENDITURES YEAR ENDED MARCH 31, 2005

Assessor			
Supplies			
Office Supplies	\$	345	
Other Services and Charges			
Contracted Services		7,216	
Telephone		113	
Transportation and Expense		145	
Printing and Publishing		1,453	
Total Assessor			9,272
Clerk			
Personal Services			
Salaries and Wages	\$	8,795	
Salaries and Wages - Deputy		378	
Supplies			
Office Supplies		49	
Other Services and Charges			
Communications		60	
Miscellaneous		406	
Total Clerk			9,688
Board of Review			
Personal Services			
Salaries and Wages	\$	210	
Per Diem		105	
Other Services and Charges			
Seminars and Training		220	
Printing and Publishing		165	
Total Board of Review			700
Treasurer			
Personal Services			
Salaries and Wages	\$	8,593	
Salaries and Wages - Deputy		378	
Supplies			
Office Supplies		1,284	

GENERAL FUND

ANALYSIS OF EXPENDITURES YEAR ENDED MARCH 31, 2005

Other Services and Charges				
Conferences		25		
Transportation and Expense		414		
Printing and Publishing		638		
Communications		21		
Miscellaneous		615		
Total Treasurer			11,968	
Building and Grounds				
Supplies				
Office Supplies	\$	459		
Other Services and Charges				
Contracted Servies		292		
Printing and Publishing		93		
Public Utilities		1,443		
Communications		616		
Miscellaneous		937		
Total Building and Grounds			3,840	
Cemetery				
Personal Services				
Salaries and Wages	\$	5,967		
Other Services and Supplies				
Repairs		274		
Contracted Services		522		
Aid to Other Governments		1,250		
Gas and Oil		199		
Miscellaneous		785		
Total Cemetery			8,997	
Total General Government				53,074
PUBLIC SAFETY				
Fire Department				
Personal Services				
Salaries and Wages	\$	1,260		
Supplies	т	,		
Office Supplies		7		
11				

GENERAL FUND

ANALYSIS OF EXPENDITURES YEAR ENDED MARCH 31, 2005

Ordinance Enforcement Personal Services Salaries and Wages		551		
Total Fire Department		331	1,818	
Total Public Safety				1,818
COMMUNITY AND ECONOMIC DEVELOPMENT Planning and Zoning	<u> </u>			
Personal Services				
Salaries and Wages	\$	5,565		
Supplies				
Office Supplies		11		
Other Services and Charges				
Contracted Services		5,346		
Communications		264		
Total Planning and Zoning			11,186	
Total Community and Economic Development				11,186
RECREATION AND CULTURAL				
Recreation and Parks				
Personal Services				
Salaries and Wages			\$ 150	
Other Services and Charges				
Public Utilities			9	
Trash Removal			824	
Miscellaneous			 960	
Total Recreation and Cultural				1,943
OTHER FUNCTIONS				
Insurance and Bonds			\$ 5,594	
Employee Benefits				
Medicare and Social Security		604		
Pension Contribution		4,197		
Total Employee Benefits			 4,801	
Total Other Functions				 10,395
TOTAL EXPENDITURES				\$ 85,353

ROAD FUND

BALANCE SHEET MARCH 31, 2005

ASSETS

HODEID	
Cash	
Certificate of Deposit	\$ 108,527
Taxes Receivable	5,607
Due from General Fund	41,640
TOTAL ASSETS	\$ 155,774
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	\$ 0
FUND BALANCE	
Reserved for Road Maintenance	 155,774
TOTAL LIABILITIES AND FUND BALANCE	\$ 155,774

SHERMAN TOWNSHIP, OSCEOLA COUNTY TUSTIN, MICHIGAN

ROAD FUND

$\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

YEAR ENDED MARCH 31, 2005

							V	ARIANCE-
	BUDGET						FA	VORABLE
	OF	RIGINAL	F	FINAL	A	CTUAL	(UNFAVORABLE	
REVENUES								
Taxes								
Current Property Taxes	\$	44,800	\$	44,800	\$	47,003	\$	2,203
Delinquent Property Taxes		0		0		244		244
Interest Earnings		900		900		2,024		1,124
Total Revenues	\$	45,700	\$	45,700	\$	49,271	\$	3,571
EXPENDITURES								
Public Works								
Highway, Streets and Bridges								
Other Services and Charges								
Repairs and Maintenance		44,800		44,800		0		44,800
Excess of Revenues Over								
(Under) Expenditures		900		900		49,271		48,371
FUND BALANCE - Beginning of Year		100,595	1	00,595		106,503		5,908
FUND BALANCE - End of Year	\$	101,495	\$1	01,495	\$	155,774	\$	54,279

FIRE FUND BALANCE SHEET

MARCH 31, 2005

ASSETS Taxes Receivable	\$ 5,482
LIABILITIES AND FUND BALANCE	
LIABILITIES Due to General Fund	\$ 5,482
FUND BALANCE	 0
TOTAL LIABILITIES AND FUND BALANCE	\$ 5,482

SHERMAN TOWNSHIP, OSCEOLA COUNTY TUSTIN, MICHIGAN

FIRE FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL YEAR ENDED MARCH 31, 2005

							V	'ARIANCE-										
	BUDGET						F	AVORABLE										
	OR	RIGINAL		FINAL		FINAL		FINAL		FINAL		FINAL		FINAL ACTUAL		CTUAL	(UN	FAVORABLE)
REVENUES																		
Taxes																		
Current Property Taxes	\$	44,063	\$	44,063	\$	48,040	\$	3,977										
EXPENDITURES																		
Public Safety																		
Aid to Other Government																		
Tustin Area Fire District		44,063		44,063		48,040		(3,977)										
Excess of Revenues Over																		
(Under) Expenditures		0		0		0		0										
FUND BALANCE - Beginning of Year		0		0		0		0										
FUND BALANCE - End of Year	\$	0	\$	0	\$	0	\$	0										

CURRENT TAX COLLECTION FUND

$\frac{\text{STATEMENT OF CHANGES IN ASSETS AND LIABILITIES}}{\text{MARCH 31, 2005}}$

	LANCE 1/2004	A	DDITIONS	D	DEDUCTIONS	BALANCE 3/31/2005
<u>ASSETS</u>						
Cash in Bank	\$ 2,801	\$	763,541	\$	(765,071)	\$ 1,271
<u>LIABILITIES</u>						
Due to Other Funds	2,801		108,189		(109,719)	1,271
Due to Other Governments	0		653,336		(653,336)	0
Due to Other Organizations and Individuals	0		2,016		(2,016)	0
TOTAL LIABILITIES	\$ 2,801	\$	763,541	\$	6 (765,071)	\$ 1,271

STATEMENT OF 2004 TAX ROLL MARCH 31, 2005

TAXES ASSESSED		
County		
Operating	\$ 154,064	
Commission on Aging	19,064	
Voted Road Patrol	24,018	
Voted EMS	23,832	
State Education Tax	144,125	
Township		
Operating	23,119	
Road	47,003	
Fire	48,040	
Schools		
Pine River Area Schools	168,430	
Marion Public Schools	42,267	
Cadillac Area Public Schools	6,796	
Intermediate School	143,771	\$ 844,529
TAXES COLLECTED		
County		
Operating	\$ 136,485	
Commission on Aging	16,889	
Voted Road Patrol	21,277	
Voted EMS	21,113	
State Education Tax	133,594	
Township		
Operating	20,481	
Road	41,640	
Fire	42,558	
Schools		
Pine River Area Schools	151,983	
Marion Public Schools	37,384	
Cadillac Area Public Schools	5,780	
Intermediate School	 127,366	 756,550

STATEMENT OF 2004 TAX ROLL MARCH 31, 2005

TAXES RETURNED DELINQUENT

County		
Operating	\$ 17,579	
Commission on Aging	2,175	
Voted Road Patrol	2,741	
Voted EMS	2,719	
State Education Tax	10,531	
Township		
Operating	2,638	
Roads	5,363	
Fire	5,482	
Schools		
Pine River Area Schools	16,447	
Marion Public Schools	4,883	
Cadillac Area Public Schools	1,016	
Intermediate School	16,405	\$ 87,979

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June 17, 2005

CERTIFIED PUBLIC ACCOUNTANTS

Baird, Cotter and Bishop, P.C.

LETTER OF COMMENTS AND RECOMMENDATIONS

To the Township Board Sherman Township Osceola County Tustin, Michigan

During the course of our audit of the basic financial statements of Sherman Township for the year ended March 31, 2005, we noted the following:

Budgeting Procedures

Total expenditures in the Township's General Fund, Other Functions exceeded budgeted appropriations. The Township should amend the budget increasing total budgeted appropriations prior to incurring excess expenditures.

In the General Fund current tax revenues were not budgeted. We recommend that the township budget for current tax revenues.

Public Act 621 states that the budget document that the Township adopt include the following financial information:

The actual results from the prior year

An estimate of the current year results

The proposed budget for the upcoming year

Amounts for contingencies, if appropriate

The amount of fund balance accumulated through the end of the current year, and the amount expected at the end of the upcoming year, after applying the budgeted revenues and expenditures.

GASB 34

These financial statements are reported under the new GASB 34 accounting standard and are much different than in the past.

Some of the more significant changes required by GASB 34 are as follows:

- 1. Management's discussion and analysis is a new section in the financial report. This includes the administration's narrative overview of the information contained in the financial statements.
- 2. Several new types of financial statements are now included that reports financial information on a Township-wide basis and incorporates capital assets, a provision for depreciation on those assets.

We recommend the Township carefully review these statements under the new accounting standard. We are available to explain the various changes in detail if so desired.

We would like to thank the board for its continued confidence in our firm and to thank the township officers for their cooperation.

If you have any questions relative to the above comments and recommendations or other areas of your annual accounting, please feel free to call on us.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C

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1902 - 1990 JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A. DALE D. COTTER, C.P.A.

Baird, Cotter and Bishop, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

June 17, 2005

LETTER OF REPORTABLE CONDITIONS

To the Township Board Sherman Township Osceola County Tustin, Michigan

In planning and performing our audit of the financial statements of Sherman Township, Osceola County, Tustin, Michigan for the year ended March 31, 2005, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control structure. However, we noted certain matters that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the basic financial statements.

The relatively small number of people involved in the accounting functions of the Township and the design of the accounting system as developed by the State make it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation. The Township has implemented all reasonable internal controls and when consideration is made of the cost of implementing additional controls versus the benefit to be derived by additional controls, the costs far outweigh the benefits.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the basic financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe that the condition described above is not a material weakness.

This report is intended solely for the information and use of the Board and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C